

		15th, Sunday	16th, Monday	17th, Tuesday	18th, Wednesday	19th, Thursday	20th, Friday	21st, Saturday
AM			Breakfast	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast
			Orientation	Orientation	Orientation	Orientation	Transfer to Kyoto	
PM		Arrive in Tokyo, Narita Airport	<b>Seminar with Expert</b>	<b>Large Hospital</b>	<b>Toyota Motors Main Plant</b>	<b>Medium Size Hospital</b>	<b>Large Hospital</b>	
			<i>"Applicability of TPS in Healthcare!"</i>	<i>"Design of the Workplace and Workflow"</i>	<i>"Process Standardization in Surgery and General Care"</i>	<i>"Team Design and General Surgery Variation"</i>	<i>"How to be an Effective Leader of Change"</i>	
		Lunch	Lunch	Lunch	Lunch	Lunch	Lunch	
		Tour introduction meeting	<b>Medium-Sized Hospital</b>	<b>Small Clinic Tour</b>	<b>Q&amp;A Session with Toyota Hospital Executives</b>	<b>Small Clinical Tour</b>		Sightseeing and shopping in Kyoto (free time)
		Japanese business and cultural workshop	<i>"Clinical 5S and Risk Hazard Management"</i>	<i>"The Kaizen Improvement and Patient Care"</i>	<i>"Best Practice in Clinical Environment"</i>	<i>"Quality Control in Central Supply and Support Facilities"</i>		
		Q & A session with Enna staff	Review session	Review session	Review session	Review session		
	Dinner	Dinner	Dinner	Dinner	Dinner	Celebration Dinner		
	Hotel Pacific Tokyo	Hotel Pacific Tokyo	Yokohama Bay Sheraton Hotel	Nagoya Hilton Hotel	Nagoya Hilton Hotel	Hotel Granvia Kyoto	Depart from Kansai Airport	

<b>Legend</b>	<span style="background-color: yellow; border: 1px solid black; display: inline-block; width: 15px; height: 15px;"></span> Facility Tour	<span style="background-color: #90EE90; border: 1px solid black; display: inline-block; width: 15px; height: 15px;"></span> Study Topic	<span style="background-color: #FFDAB9; border: 1px solid black; display: inline-block; width: 15px; height: 15px;"></span> Seminar/Training
---------------	--	---	--

**What you can expect out of this week:**

- An improved skills-set that allows you to succeed at implementing Lean in Healthcare.
- Examples of various best practices in Healthcare that provide a new baseline for improvement.
- A blueprint for change that can be implemented.
- An action plan which you can apply in your own work environment.

**You will be exposed to:**

- Different work environments and clinical experts in Lean operations.
- Different practices and techniques of Lean.
- Different use of technology within Healthcare.
- Different results and how they measure success in Healthcare Operations

The challenge is to make sense out of an abundance of "observations".

**At the end of each day, we will:**

- Review of the day's experience; discussion groups will be used to enhance your own experience.
- Review principles pertinent to the next day's visit.
  - Description of what we will see the next day any particular focus.